

Sinai Health System

Financial Statements

March 31, 2022



Independent auditor's report

To the Board of Directors of Sinai Health System

Our opinion

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Sinai Health System (the Hospital) as at March 31, 2022 and the results of its operations, its remeasurement gains and losses and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

What we have audited

The Hospital's financial statements comprise:

- the statement of financial position as at March 31, 2022;
- the statement of operations and changes in net deficit for the year then ended;
- the statement of remeasurement losses for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include significant accounting policies and other explanatory information.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Hospital in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as

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management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Hospital's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Hospital or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Hospital's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Hospital's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Hospital to cease to continue as a going concern.



- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

PricewaterhouseCoopers LLP

Chartered Professional Accountants, Licensed Public Accountants

Toronto, Ontario
June 23, 2022

Sinai Health System
Statement of Financial Position
As at March 31, 2022

(in thousands of dollars)

	2022 \$	2021 \$
Assets		
Current assets		
Cash	291,997	214,078
Short-term investments	175,000	175,000
Restricted cash (note 4)	14,036	15,851
Accounts receivable (note 5)	61,194	62,963
Redevelopment receivable (note 6)	-	85,078
Due from related entities (note 13)	16,880	12,818
Inventories	3,798	3,922
Prepaid deposits and sundry assets	7,998	8,349
	<hr/>	<hr/>
	570,903	578,059
Restricted cash (note 4)	6,564	5,870
Other long-term assets	8,199	7,729
Long-term redevelopment receivable (note 6)	75,441	37,534
Due from related entities (note 13)	9,265	10,064
Capital and intangible assets (note 7)	<hr/>	<hr/>
	1,360,864	1,311,895
	<hr/>	<hr/>
	2,031,236	1,951,151
Liabilities		
Current liabilities		
Accounts payable and accrued liabilities	235,049	164,129
Due to related entities (note 13)	1,083	3,102
Administered funds	14,036	15,851
Current portion of long-term debt (note 8)	2,047	1,021
Current portion of long-term redevelopment obligation (note 10)	9,097	92,730
Deferred contributions (note 12)	102,725	96,848
	<hr/>	<hr/>
	364,037	373,681
Other long-term liabilities (note 9)	25,360	17,366
Long-term debt (note 8)	424,125	423,746
Long-term redevelopment obligation (note 10)	401,975	373,821
Employee future benefits (note 11)	32,156	31,921
Deferred contributions (note 12)	<hr/>	<hr/>
	787,527	745,947
	<hr/>	<hr/>
	2,035,180	1,966,482
Net deficit consists of		
Unrestricted and invested in capital assets	(3,554)	(13,363)
Accumulated remeasurement losses	(390)	(1,968)
	<hr/>	<hr/>
	(3,944)	(15,331)
	<hr/>	<hr/>
	2,031,236	1,951,151

Commitments and contingencies (note 15)

Approved by the Board



Director



Director

The accompanying notes are an integral part of these financial statements.

Sinai Health System

Statement of Operations and Changes in Net Deficit

For the year ended March 31, 2022

(in thousands of dollars)

	2022 \$	2021 \$
Income		
Ministry of Health (MOH)	499,775	473,025
COVID-19 funding (note 3)	71,527	107,911
Patient revenue	13,374	10,121
Preferred accommodation	8,236	8,819
Research funding	72,491	70,155
Commercial	8,768	6,546
Other revenue and recoveries	71,339	41,058
Amortization of deferred contributions for equipment	5,907	5,764
	<u>751,417</u>	<u>723,399</u>
Expenses		
Salaries and wages	391,928	380,945
Employee benefits	92,176	83,663
General supplies and other	174,334	184,172
Medical and surgical supplies	25,708	22,283
Drugs	13,615	12,529
Amortization of equipment	21,999	19,364
Interest	11,774	11,591
	<u>731,534</u>	<u>714,547</u>
Excess of income over expenses before the undernoted	<u>19,883</u>	<u>8,852</u>
Amortization of deferred capital contributions	40,685	41,526
Amortization of building and research equipment	<u>(50,759)</u>	<u>(49,962)</u>
	<u>(10,074)</u>	<u>(8,436)</u>
MOH funding – interest on building	19,647	20,894
Interest cost on building (MOH share)	<u>(19,647)</u>	<u>(20,894)</u>
	-	-
Excess of income over expenses for the year	9,809	416
Net deficit – Beginning of year	<u>(13,363)</u>	<u>(13,779)</u>
Net deficit – End of year	<u>(3,554)</u>	<u>(13,363)</u>

The accompanying notes are an integral part of these financial statements.

Sinai Health System
Statement of Remeasurement Losses
For the year ended March 31, 2022

(in thousands of dollars)

	2022	2021
	\$	\$
Accumulated remeasurement losses – Beginning of year	(1,968)	(4,646)
Unrealized gain attributable to interest rate swap (note 8(e))	1,578	2,678
Accumulated remeasurement losses – End of year	<u>(390)</u>	<u>(1,968)</u>

The accompanying notes are an integral part of these financial statements.

Sinai Health System

Statement of Cash Flows

For the year ended March 31, 2022

(in thousands of dollars)

	2022 \$	2021 \$
Cash provided by (used in)		
Operating activities		
Excess of income over expenses for the year	9,809	416
Items not affecting cash		
Amortization of equipment	21,999	19,364
Amortization of building and research equipment	50,759	49,962
Amortization of deferred capital contributions (note 12)	(45,387)	(39,176)
Recognition of deferred designated and research contributions (note 12)	(77,109)	(77,821)
Allowance for potentially uncollectible amounts	(201)	(1,003)
Employee future benefits (note 11)	1,902	1,853
Net liabilities assumed on distribution from Trusts (note 13)	1,974	-
Provision for uncollectible amounts	-	-
Loss on disposal of capital assets	44	66
(Increase) decrease in due from related entities	(2,998)	34,315
(Decrease) increase in due to related entities	(7)	1,857
Deferred contributions received	82,986	95,914
Payment for employee future benefits	(1,667)	(1,537)
(Increase) decrease in other long-term assets	(893)	146
Increase in other long-term liabilities	(27)	3,065
	<u>41,184</u>	<u>87,421</u>
Net change in non-cash working capital (note 14(a))	71,818	(674)
	<u>113,002</u>	<u>86,747</u>
Financing activities		
Repayment of long-term debt	2,959	(993)
Proceeds from long-term debt	24	199,848
Repayment of long-term redevelopment obligation	(92,730)	(8,233)
Deferred capital contributions received (note 12)	32,293	26,422
Receipts from long-term redevelopment receivables	101,845	13,740
Decrease (increase) in restricted cash	1,121	(4,070)
	<u>45,512</u>	<u>226,714</u>
Investing activities		
Purchase of capital and intangible assets	(84,509)	(99,956)
Cash acquired on distribution from Trusts (note 13)	3,914	-
Purchase of short-term investments	-	(175,000)
	<u>(80,595)</u>	<u>(274,956)</u>
Increase in cash during the year	77,919	38,505
Cash – Beginning of year	<u>214,078</u>	<u>175,573</u>
Cash – End of year	<u>291,997</u>	<u>214,078</u>
Non-cash transactions (note 14(b))		

The accompanying notes are an integral part of these financial statements.

Sinai Health System

Notes to Financial Statements

March 31, 2022

(in thousands of dollars)

1 Organization

Sinai Health System (the Hospital) is a public teaching and research hospital affiliated with the University of Toronto. The Hospital provides patient care, teaches healthcare professionals, conducts research and provides chronic care and rehabilitation services.

The Hospital is a registered charity under the Income Tax Act (Canada) and accordingly is exempt from income taxes, provided certain requirements of the Income Tax Act (Canada) are met.

The Hospital is funded primarily by the Province of Ontario in accordance with budget arrangements established by both the Ministry of Health (MOH or the Ministry) and Ontario Health (OH).

2 Summary of significant accounting policies

Basis of presentation

These financial statements have been prepared by management in accordance with Canadian public sector accounting standards (PSAS), including standards that apply to government not-for-profit organizations. A summary of the significant accounting policies is as follows.

Revenue recognition

The Hospital follows the deferral method of accounting for contributions, which includes donations and government grants. Unrestricted contributions are recognized as revenue when received or receivable. Externally restricted contributions are recognized as revenue in the year in which the related expenses or activity are incurred.

Under the Health Insurance Act (Ontario) and the regulations thereunder, the Hospital is funded primarily by the Province of Ontario in accordance with funding arrangements established by the MOH and OH.

Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of a period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in a subsequent period. These financial statements reflect management's best estimates of funding arrangements with the MOH and OH.

All investment income is unrestricted and recognized as revenue when earned.

Amortization of building and research equipment is not included in the financial measures that are defined as part of the Hospital Service Accountability Agreement (HSAA) and accordingly has been reflected as an undernoted item in the statement of operations and changes in net deficit with the corresponding realization of revenue for deferred contributions and grants.

Sinai Health System

Notes to Financial Statements

March 31, 2022

(in thousands of dollars)

Contributions received in the form of donations and grants for specific capital expenditures are initially deferred and recorded as deferred capital contributions. These deferred contributions are realized into revenue on the same basis as the amortization of the cost of the related capital and intangible assets. Funding for capital expenditures is recorded when there is an agreement with the ultimate donor and there is reasonable assurance the funding will be received in the near future.

Revenue generated from patient, preferred accommodation and commercial activities is recognized when the goods are sold or the service is provided, the amounts can be reasonably estimated and collection is reasonably assured.

Other revenue and recoveries are primarily derived from various service level agreements with other institutions and are recognized when the goods are sold or the service is provided, the amounts can be reasonably estimated and collection is reasonably assured.

Cash

Cash includes operating funds and cash held for research, capital and other designated purposes.

Short-term investments

Short-term investments include a guaranteed investment certificate (GIC) of \$175,000 with a major financial institution. The GIC is redeemable at any time, maturing on April 29, 2024. The interest on the GIC ranges from 0.75% to 2.00% based on the length of the period held. Short-term investments are recorded at cost.

Inventories

Inventories consist primarily of hospital supplies held for patient care and are recorded at the lower of cost and replacement cost. Cost is determined by the first-in, first-out method.

Capital and intangible assets

Capital and intangible assets are stated at cost, less accumulated amortization. Assets acquired under capital leases are amortized over the estimated lives of the assets or over the lease term, as appropriate.

Intangible assets are identifiable non-monetary assets without physical substance. Intangible assets acquired are initially recorded at cost and are amortized over their expected useful lives, unless the life is determined to be indefinite, in which case no amortization expense is recognized.

Contributed capital and intangible assets are recorded at fair value at the date of contribution. When capital and intangible assets no longer contribute to the Hospital's ability to provide services, their carrying amounts are written down to their residual value. Costs incurred for new facilities, or that substantially increase the useful lives of existing capital and intangible assets, are capitalized.

Sinai Health System

Notes to Financial Statements

March 31, 2022

(in thousands of dollars)

Capital and intangible assets are amortized on a straight-line basis over the estimated useful lives of the assets as follows:

Land	not amortized
Artwork	not amortized
Building	7 to 40 years
Equipment	3 to 20 years
Software	3 to 5 years
Equipment under capital lease	3 to 20 years
Customer relationships	20 years
Lease agreement	7.5 years
Construction-in-progress	not amortized

Construction-in-progress comprises direct construction, development costs and capitalized interest. Interest costs, net of related interest income, are capitalized during the construction period. No amortization is recorded until construction is substantially complete and the assets are put in use.

Impairment of long-lived assets

An impairment charge is recorded for long-lived assets when a capital asset no longer has any long-term service potential. The impairment loss is calculated as the difference between the net carrying value of the asset over any residual value.

Contributed services

Certain ancillary services of the Hospital are voluntarily provided by the community. Since these services are not normally purchased by the Hospital and because of the difficulties in determining their fair value, these contributed services are not recognized in these financial statements.

Administered funds

Certain funds are administered by the Hospital on behalf of clinical groups. Transactions in the funds are not Hospital operating activities and do not flow through the statement of operations and changes in net deficit. Since these funds are held under administration, they are recorded as restricted cash on the statement of financial position and changes in net deficit with a corresponding liability.

Employee future benefit plans

- Pension

Employees of the Hospital are eligible to be members of the Healthcare of Ontario Pension Plan (HOOPP or the Plan), which is a multi-employer, defined benefit pension plan. Contributions made to HOOPP are expensed as funded, as the Plan is accounted for as a defined contribution plan.

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Notes to Financial Statements

March 31, 2022

(in thousands of dollars)

- Other than pension

Employees are also entitled to certain other non-pension, post-employment benefits. The Hospital accrues its obligations under non-pension employee benefit plans as employees render services and has adopted the following policies:

- The cost of non-pension post-employment benefits earned by employees is determined by an actuary using the projected benefit method pro-rated on length of service and management estimated assumptions with regard to retirement age of employees and expected healthcare costs.
- The accrued benefit obligation related to employee benefits is discounted using current interest rates based on the Hospital's cost of borrowing.
- Past service costs arising from plan amendments are expensed when incurred.
- Actuarial gains and losses on the accrued benefit obligation arise from changes in the actuarial assumptions used to determine the accrued benefit obligations. The net accumulated actuarial gains or losses are amortized over the average remaining service period of active employees.

Related entities

Investments in Mount Sinai Fertility Corp., Mount Sinai Services Inc. and 2234998 Ontario Inc. have been determined to be Government Business Enterprises and therefore are accounted for using the modified equity method. Income is recorded in other revenue and recoveries in the statement of operations and changes in net deficit. The investments are initially recorded at cost and adjusted thereafter to recognize the Hospital's share of the entity's net surplus or deficit. Any distributions received are accounted for as a reduction in the investment. The Centre for Phenogenomics is a joint venture and is accounted for using the modified equity method. All other related entities and transactions described in note 13 are disclosed.

Financial instruments

The Hospital's financial assets consist of cash, short-term investments, restricted cash, accounts receivable, redevelopment receivable and due from related entities, and financial liabilities consist of accounts payable and accrued liabilities, administered funds, long-term debt, long-term redevelopment obligation and interest rate swap.

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Notes to Financial Statements

March 31, 2022

(in thousands of dollars)

Financial instruments, except for long-term debt, are initially recorded at fair value. Long-term debt is initially recorded at cost. The Hospital's financial instruments are subsequently measured as follows:

Assets/liabilities	Measurement category
Cash	amortized cost
Short-term investments	cost
Restricted cash	amortized cost
Accounts receivable	amortized cost
Redevelopment receivable	amortized cost
Due from related entities	amortized cost
Accounts payable and accrued liabilities	amortized cost
Administered funds	amortized cost
Long-term debt	amortized cost
Long-term redevelopment obligation	amortized cost
Interest rate swap on long-term debt	fair value

For financial instruments measured using amortized cost, the effective interest rate method is used to determine interest income or expense.

Unrealized changes in fair value are recognized in the statement of remeasurement losses until they are realized, when they are transferred to the statement of operations and changes in net deficit. When a financial asset is sold, the unrealized gains and losses previously recognized in the statement of remeasurement losses are reversed and recognized in the statement of operations and changes in net deficit.

All financial assets, except interest rate swaps, are assessed for impairment on an annual basis. When a decline in value is determined to be other than temporary, the amount of the loss is reported in the statement of operations and changes in net deficit and any unrealized gain or loss is removed from the statement of remeasurement losses.

Derivatives

Interest rate swap agreements are used as part of the Hospital's program to eliminate variability in future interest cash flows. Interest to be paid or received under such swap agreements is recognized as adjustments to interest expense.

Fair value measurement

PSAS requires the Hospital to classify fair value measurements using a fair value hierarchy, which includes three levels of information that may be used to measure fair value:

- Level 1 – unadjusted quoted market prices in active markets;
- Level 2 – observable or corroborated inputs, other than Level 1, such as quoted prices for similar assets or liabilities in inactive markets, or market data for substantially the full term of the assets or liabilities; and
- Level 3 – unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets and liabilities.

Sinai Health System

Notes to Financial Statements

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(in thousands of dollars)

Cash and restricted cash are measured as Level 2 fair value instruments and interest rate swaps are measured as Level 2 fair value instruments.

Measurement uncertainty

In preparing the financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period.

A portion of the revenue recognized from the Ministry requires estimation. The Hospital has entered into accountability agreements that set out the rights and obligations of the parties in respect of funding provided to the Hospital by the Ministry for the year ended March 31, 2022. The accountability agreements set out certain performance standards and obligations that establish acceptable results for the Hospital's performance in a number of areas.

If the Hospital does not meet its performance standards or obligations as set out in the agreements or in specific funding letters, the Ministry has the right to adjust funding received by the Hospital. The Ministry is not required to communicate certain funding adjustments until after the submission of year-end data. Since this data is not submitted until after the completion of the financial statements, the amount of the Ministry funding received during a year may be increased or decreased subsequent to year-end. The amount of revenue recognized in these financial statements represents management's best estimates of amounts relating to funding that are reasonably assured of being received.

The coronavirus pandemic (COVID-19) has added to the Hospital's measurement uncertainty primarily due to judgment required by management to make significant assumptions related to critical estimates as they relate to funding received from the Ministry for incremental costs related to COVID-19. Calculating the amount of the incremental funding requires judgment in interpreting the related guidelines published by the Ministry as of the date of these financial statements. There is uncertainty as to the extent to which funding will be clawed back. While management believes the amounts recognized are reasonably assured of being received, there is a risk that funding provided may be clawed back and that COVID-19 funding has not been appropriately recorded in the statement of operations and changes in net deficit.

Accounts requiring significant estimates include collectibility of accounts receivable, accrued and contingent liabilities, deferred revenue and employee future benefits. Employee future benefits liabilities (note 11) are subject to measurement uncertainty because actual results may differ significantly from the Hospital's best long-term estimate of expected results. For example, the difference between actual results and actuarial assumptions regarding healthcare cost trend rates for retiree benefits may be significant. Actual results could differ from those estimates.

New accounting standards

In August 2018, the Public Sector Accounting Board issued PS 3280, Asset Retirement Obligations (PS 3280) to establish an accounting standard for public sector entities that addresses the accounting and reporting of legal obligations associated with the retirement of tangible capital assets. The new standard is effective for annual

Sinai Health System

Notes to Financial Statements

March 31, 2022

(in thousands of dollars)

financial statements relating to fiscal years beginning on or after April 1, 2022, and earlier application is permitted. The Hospital is currently assessing the impact of PS 3280 on its financial statements.

3 COVID-19 pandemic response

On March 11, 2020, the World Health Organization characterized the outbreak of a strain of the novel coronavirus (COVID-19) as a pandemic, which has resulted in a series of public health and emergency measures that have been put into place to combat the spread of the virus.

For the year ended March 31, 2022, the Hospital incurred pandemic-related incremental operating expenditures and experienced a reduction in non-MOH revenue that amounted to \$71,527 (2021 – \$107,911). Additionally, the Hospital incurred COVID-19 related capital expenditures that amounted to \$415 (2021 – \$6,486). These amounts were recognized respectively as COVID-19 funding in the statement of operations and changes in net deficit and deferred capital contributions in the statement of financial position in accordance with the Ministry's COVID-19 Incremental Hospital Expenses Guidance document. As at March 31, 2022, \$12,682 (2021 – \$38,524) of the revenue and deferred capital contributions recognized is included in accounts receivable in the statement of financial position.

In addition to the funding received during the year, the Hospital received a combined \$3,743 (2021 – \$11,873) in temporary pandemic pay funding for eligible staff and temporary physician pay funding that has been offset against salaries and wages and employee benefits in the statement of operations and changes in net deficit, since the Hospital acted as an agent for the Ministry in respect of distributing the pay to staff and physicians.

The duration and impact of the COVID-19 pandemic are unknown at this time. Although it is not possible to reliably estimate the impact that the severity and length of the pandemic will have on the financial results of the Hospital in future periods, the Ministry has communicated continued financial support to hospitals during the pandemic by extending the COVID-19 incremental expense submission process to June 30, 2022.

4 Restricted cash

	2022 \$	2021 \$
Restricted cash held for redevelopment (a)	6,564	5,870
Restricted funds under administration (b)	14,036	15,851
	<hr/>	<hr/>
Less: Current portion	20,600	21,721
	14,036	15,851
	<hr/>	<hr/>
Restricted cash – long-term	6,564	5,870
	<hr/>	<hr/>

Sinai Health System

Notes to Financial Statements

March 31, 2022

(in thousands of dollars)

- a) Restricted cash held for redevelopment consists of funds received from the MOH, under the terms of the Development Accountability Agreement with the MOH related to the Hennick Bridgepoint Hospital (HBH) redevelopment project that are restricted in use. The unspent portion of these funds as at March 31, 2022 is \$6,564 (2021 – \$5,870), which is held in a sinking fund trust account.
- b) Restricted funds under administration consist of cash held and administered by the Hospital on behalf of the clinical groups and cannot be used for Hospital operations.

5 Accounts receivable

	2022 \$	2021 \$
Research grants	10,746	7,647
MOH	21,960	38,393
Commodity tax receivable	5,910	4,930
Patient services	6,531	3,952
Other	16,047	8,041
	<hr/> 61,194	<hr/> 62,963

Patient accounts receivable are shown net of an allowance for potentially uncollectible amounts of \$547 (2021 – \$724). Other accounts receivable are shown net of an allowance for potentially uncollectible amounts of \$1,500 (2021 – \$1,524).

6 Redevelopment receivable

The following are amounts due from the MOH related to the following capital projects:

	2022 \$	2021 \$
Renew Sinai, Phase 2	3,620	3,620
Renew Sinai, Phase 3A (note 10(b))	71,821	118,992
	<hr/> 75,441	<hr/> 122,612
Less: Current portion	-	85,078
	<hr/> 75,441	<hr/> 37,534

Sinai Health System
Notes to Financial Statements
March 31, 2022

(in thousands of dollars)

7 Capital and intangible assets

	2022		
	Cost	Accumulated	Net
	\$	amortization	\$
		\$	
Land	64,388	-	64,388
Artwork	4,101	-	4,101
Building	1,300,133	543,934	756,199
Equipment	455,425	342,543	112,882
Equipment under capital lease	310	200	110
Software	6,001	5,303	698
Customer relationships	8,922	446	8,476
Lease agreement	8,328	1,111	7,217
Construction-in-progress (note 10(b))	406,793	-	406,793
	2,254,401	893,537	1,360,864
	2021		
	Cost	Accumulated	Net
	\$	amortization	\$
		\$	
Land	64,388	-	64,388
Artwork	4,101	-	4,101
Building	1,280,057	501,554	778,503
Equipment	420,294	318,405	101,889
Equipment under capital lease	310	90	220
Software	6,341	5,110	1,231
Customer relationships	8,922	-	8,922
Lease agreement	8,328	-	8,328
Construction-in-progress (note 10(b))	344,313	-	344,313
	2,137,054	825,159	1,311,895

Construction-in-progress reflects expenditures on assets not yet in use including Renew Sinai Phase 3A redevelopment and expansion project.

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Notes to Financial Statements

March 31, 2022

(in thousands of dollars)

8 Long-term debt

	2022 \$	2021 \$
Series A senior unsecured debentures (c)	198,380	198,356
Series B senior unsecured debentures (d)	199,825	199,825
Capital loan (b)	23,506	24,488
Capital equipment financing	4,071	130
Fair value adjustment in respect of interest rate swap agreements (e)	390	1,968
	<hr/>	<hr/>
	426,172	424,767
Less: Current portion of long-term debt	2,047	1,021
	<hr/>	<hr/>
Long-term portion	424,125	423,746
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- a) The Hospital has the following operating credit facilities available to draw upon:
- i) An unsecured revolving term credit facility of \$36,500, available by way of advances at the bank's prime lending rate less 0.85% and bankers' acceptances fee. As at March 31, 2022 and 2021, no funds have been drawn on this term credit facility. The facility expired on April 15, 2022 and was renewed subsequent to year-end.
 - ii) An unsecured revolving credit facility of \$10,000, available by way of advances at the bank's prime lending rate and bankers' acceptances fee. As at March 31, 2022 and 2021, no funds have been drawn on this revolving credit facility.
- b) The Hospital has the following term facilities for capital available to draw upon:
- i) An unsecured revolving term facility of \$10,000, available by way of advances at the bank's prime lending rate less 0.85% and bankers' acceptance fee, of which \$nil was drawn as at March 31, 2022 (2021 – \$nil). The facility expired on April 15, 2022 and was renewed subsequent to year-end.
 - ii) An unsecured non-revolving term facility of \$30,000, maturing on December 1, 2039, with a fixed base rate of 3.05% plus a floating rate credit spread of 0.45% (2021 – 0.45%), of which \$23,506 (2021 – \$24,488) was drawn as at March 31, 2022.
- c) On June 9, 2016, the Hospital issued \$200,000 of 3.527% Series A senior unsecured debentures at par value with a maturity date of June 9, 2056. Interest is payable semi-annually on June 9 and December 9, with the principal to be repaid on June 9, 2056. During the year, interest paid amounted to \$7,054 (2021 – \$7,057). Interest expense recorded in the statement of operations and changes in net deficit amounted to \$4,388 (2021 – \$4,423) and interest capitalized in capital and intangible assets amounted to \$2,666 (2021 – \$2,634).
- d) On April 8, 2020, the Hospital issued \$200,000 of 3.209% Series B senior unsecured debentures at par value with a maturity date of April 8, 2060. Interest is payable semi-annually on April 8 and October 8 with the principal to be repaid on April 8, 2060. During the year, interest paid amounted to \$6,418

Sinai Health System

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(in thousands of dollars)

(2021 – \$6,418). Interest expense recorded in the statement of operations and changes in net deficit amounted to \$6,418 (2021 – \$6,277) and interest prepaid in prepaid deposits and sundry assets amounted to \$nil (2021 – \$141).

- e) The Hospital has an interest rate swap contract relating to its unsecured non-revolving facility (8(b)(ii)) which is recorded at fair value. The fair value of the interest rate swap is based on current pricing for the same notional interest rate swap (Level 2 of the fair value hierarchy). The swap has a notional principal amount of \$30,000 maturing on December 1, 2039. During the year, an unrealized gain of \$1,578 (2021 – gain of \$2,678) was recorded in the statement of remeasurement losses. As at March 31, 2022, the swap was in a net unfavourable position and a liability of \$390 (2021 – liability of \$1,968) was recorded on the statement of financial position.

Principal due within each of the next five years and thereafter on the long-term debt as at March 31, 2022 is as follows:

	\$
2023	2,047
2024	2,078
2025	2,088
2026	2,106
2027	1,145
Thereafter	<u>416,318</u>
	<u>425,782</u>

9 Other long-term liabilities

	2022 \$	2021 \$
Long-term accrued sick days	6,103	5,939
Construction holdbacks	8,710	6,618
Net obligation in government business enterprises (note 13)	5,467	-
HIROC legal defense liability (note 15(c))	<u>5,080</u>	<u>4,809</u>
	<u>25,360</u>	<u>17,366</u>

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10 Long-term redevelopment obligation

	2022 \$	2021 \$
Bridgepoint long-term redevelopment obligation, due on February 28, 2043, monthly payments of \$2,112 including principal and interest at 7.46%	329,181	337,835
Renew Sinai long-term redevelopment obligation	81,891	128,716
	<hr/>	<hr/>
	411,072	466,551
Less: Current portion	9,097	92,730
	<hr/>	<hr/>
Long-term portion	401,975	373,821
	<hr/>	<hr/>

a) Bridgepoint Redevelopment Project

In July 2009, the MOH provided approval for HBH to enter into a project agreement with the successful bidder for the construction of HBH's Capital Redevelopment Project as a Design, Build, Finance and Maintain Alternative Financing and Procurement Project. The project agreement includes a 30-year facility maintenance period. The redeveloped HBH is purpose-built to serve those in need of rehabilitation services and those living with complex chronic disease.

The long-term redevelopment obligation relates to future capital payments associated with the Project Agreement. The Hospital has an agreement with the MOH to fund 100% of the long-term redevelopment obligation on an annual basis.

b) Renew Sinai Redevelopment Project

The Hospital has undertaken a major multi-year capital redevelopment project (Renew Sinai) to expand and modernize multiple care environments within Mount Sinai Hospital (MSH). Renew Sinai involves the expansion and modernization of the emergency department surgical suites, intensive care unit, key ambulatory patient areas and a new inpatient unit.

In June 2017, the Hospital entered into a project agreement for the build and finance of the Renew Sinai Phase 3A redevelopment project. As part of the project funding agreement, the Ministry has committed to fund a portion of the capital and financing cost of the site. Accordingly, the Hospital has recorded a long-term receivable from the Ministry for its share (note 6). The local share of the costs of Renew Sinai Phase 3A will be funded by contributions from Sinai Health System Foundation and the Hospital, through internally generated funds and debenture financing (note 8(c)).

In the fiscal year ended March 31, 2022, work completed for building construction and financing costs totalled \$37,241 (2021 – \$52,014), for which the Hospital has recorded a corresponding redevelopment obligation of \$81,891 (2021 – \$128,716). An amount of \$258,642 (2021 – \$156,797) has been received from the MOH in prior years representing a portion of its funding share in accordance with the funding agreement. The Hospital has recognized as receivable amounts owing from the MOH for construction and

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(in thousands of dollars)

ancillary costs for Phase 3A in the amount of \$71,821 (2021 – \$118,992) (note 6). A corresponding amount of \$328,035 (2021 – \$275,789) has been recorded in deferred capital contributions.

Payment due within each of the next five years and thereafter on the long-term redevelopment obligation is as follows:

	\$
2023	9,097
2024	91,453
2025	10,051
2026	10,565
2027	11,106
Thereafter	<u>278,800</u>
	<u>411,072</u>

11 Employee future benefits

Pension plan

Substantially all employees are eligible to be members of HOOPP, which is a multi-employer defined benefit pension plan. Plan members will receive benefits based on length of service and on the average of annualized earnings during the five consecutive years prior to retirement, termination or death that provide the highest earnings.

The most recent actuarial valuation of the Plan as at December 31, 2021 indicates the Plan is 120% funded. During the year, the Hospital contributed \$31,366 (2021 – \$30,175) to the Plan on behalf of employees.

Other post-employment benefits

The Hospital provides extended healthcare, dental and life benefits to certain of its employees and extends this coverage to the post-retirement period. In addition, a Supplemental Executive Retirement Plan (SERP) is available for a limited number of executive members. The related benefit liabilities were determined by actuarial valuation studies. The date of the last actuarial valuation for post-employment benefits and SERP was March 31, 2022.

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March 31, 2022

(in thousands of dollars)

The employee future benefits as at March 31 include the following components:

			2022	2021
	SERP	Post- employment benefits	Total	Total
	\$	\$	\$	\$
Accrued benefit obligation	7,256	19,674	26,930	30,584
Unamortized actuarial gains (losses)	(626)	7,517	6,891	2,865
Employee future benefits liability	6,630	27,191	33,821	33,449
Less: Current portion included in accounts payable and accrued liabilities	469	1,196	1,665	1,528
Long-term portion	6,161	25,995	32,156	31,921

The movement in the employee future benefits liability during the year is as follows:

			2022	2021
	SERP	Post- employment benefits	Total	Total
	\$	\$	\$	\$
Employee future benefits liability – April 1, 2021	6,763	26,686	33,449	33,091
Current service cost	-	982	982	950
Interest cost	224	741	965	959
Amortization of actuarial gains (losses)	112	(157)	(45)	(56)
Pension and post-employment benefits expense	336	1,566	1,902	1,853
Benefits paid	(469)	(1,061)	(1,530)	(1,495)
Employee future benefits liability – March 31, 2022	6,630	27,191	33,821	33,449

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(in thousands of dollars)

The significant actuarial assumptions adopted in measuring the Hospital's accrued benefit obligations are as follows:

	2022		2021	
	SERP %	Post- employment benefits %	SERP %	Post- employment benefits %
Discount rate	3.00	3.20 – 3.70	3.00	3.10 – 3.20
Expected benefit cost trend in health care*	-	5.70	-	5.25
Expected benefit cost trend in dental care	-	3.00	-	3.00

The average remaining service period of active employees is 13 to 15 years.

*The rate is presumed to decline by 0.25 percentage points per annum to an ultimate rate of 4.5%.

12 Deferred contributions

	2022				2021	
	Capital funds \$	Designated fund \$	Research funds \$	Other operating \$	Total \$	Total \$
Balance – Beginning of year	745,750	16,737	80,111	197	842,795	771,384
Additions to contributions	86,967	11,036	71,950	-	169,953	188,408
Amortization/recognition	(45,387)	(8,995)	(68,114)	-	(122,496)	(116,997)
Balance – End of year	787,330	18,778	83,947	197	890,252	842,795
Less: Current portion	-	18,778	83,947	-	102,725	96,848
Long-term portion	787,330	-	-	197	787,527	745,947

Included in deferred contributions is \$4,708 (2021 – \$6,565) of unspent externally restricted contributions received for specific purposes. The remaining portion of deferred contributions represents the unamortized amount of contributions, which has been used for the purchase of capital and intangible assets.

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March 31, 2022

(in thousands of dollars)

13 Related entities

Amounts due from and due to related entities are summarized as follows:

Related entity	2022		2021	
	Due from \$	Due to \$	Due from \$	Due to \$
Bridgepoint Health	790	182	622	183
The Sinai Trust	-	-	1,138	-
The Centre for Phenogenomics	1,165	901	1,044	569
Sinai Health System Foundation	10,176	-	7,914	-
The Sinai Trust 2017	-	-	3,082	2,350
Mount Sinai Fertility Corporation	11,905	-	9,068	-
Mount Sinai Services Inc.	2,045	-	-	-
2234998 Ontario Inc.	50	-	-	-
Bridgepoint Foundation	14	-	14	-
Total	26,145	1,083	22,882	3,102
Less: Long-term portion				
Sinai Health System Foundation	4,621	-	4,646	-
Mount Sinai Fertility Corporation	4,644	-	5,418	-
Total current portion	16,880	1,083	12,818	3,102

Bridgepoint Health (Health)

Health is a non-share capital corporation incorporated pursuant to the laws of Canada. Health continued under the Canada Not-for-profit Corporations Act and is a registered charity and public foundation under the Income Tax Act (Canada). Health generates ancillary revenue to support the activities of the Hospital. Health is controlled by the Hospital given the members of Health are the elected Directors of the Hospital.

The Hospital provides space, banking and administrative services to Health. The Hospital makes payments and receives funds on behalf of Health and settles the outstanding balances at regular intervals throughout the year. No financing charges are levied on these interim balances. During the year, Health granted \$700 (2021 – \$550) in capital grants to the Hospital. The Hospital has credit facilities arranged related to its Bridgepoint capital redevelopment project. Health has provided a guarantee to the Hospital's credit facilities for its capital redevelopment project. As at March 31, 2022, there were no significant restrictions on the resources of Health and the accounting policies followed by Health substantially conform with those of the Hospital.

As at March 31, 2022, Health owed the Hospital \$790 (2021 – \$622), which is included in due from related entity and the Hospital owed Health \$182 (2021 – \$183), which is included in due to related entity. These transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related entities.

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March 31, 2022

(in thousands of dollars)

A financial summary of this non-consolidated entity as at March 31 is as follows:

	2022	2021
	\$	\$
Financial position		
Total assets	7,723	7,399
Total liabilities	872	775
	<hr/>	<hr/>
Net assets	6,851	6,624
	<hr/>	<hr/>
Results of operations		
Total revenue	1,278	1,031
Total expenses	1,051	886
	<hr/>	<hr/>
Excess of revenue over expenses	227	145
	<hr/>	<hr/>

There were cash inflows of \$380 (2021 – \$79) from operating activities, cash outflows of \$33 (2021 – \$124) from capital activities and \$nil (2021 – \$nil) from financing activities.

The Sinai Trust (Trust)

The Trust, of which the Hospital and Sinai Health System Foundation were beneficiaries, was a for-profit entity, established to develop commercial opportunities. The Trust had a December 31 year-end. Sinai Trustee Corporation, a non-share capital corporation incorporated pursuant to the laws of Canada, served as the trustee of the Trust. The Trust was controlled by the Hospital, as the Hospital Board of Directors was entitled to appoint trustees pursuant to the Trust Deed establishing the Trust.

On April 30, 2021, the Trust elected to distribute its net assets to the Hospital, as a beneficiary, and wind up its operations. The net assets were recorded at their book values adjusted for differences in accounting policies. A summary of the net assets received is as follows:

	\$
Investment in Mount Sinai Services Inc.	312
Investment in 2234998 Ontario Inc.	-
Other assets	202
Total liabilities	(196)
	<hr/>
Net assets	318
	<hr/>

A gain on distribution from the Trust of \$67, representing the difference between the carrying value of the investment in the Trust and the net assets received, was recorded in other revenue and recoveries in the statement of operations and changes in net deficit.

Sinai Health System

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The Centre for Phenogenomics (TCP)

TCP is an unincorporated joint venture between the Hospital and the Hospital for Sick Children, comprising a 120,000 square foot state-of-the-art mouse research facility. TCP is jointly controlled by the Hospital given its 50% interest in TCP. TCP entered into a lease with the Hospital in 2007 to rent space in the research building for a term of 30 years at a basic rent of \$10 per annum.

As at March 31, 2022, the Hospital has a net receivable due from TCP of \$264 (2021 – \$475).

A financial summary of this non-consolidated entity as at March 31 is as follows:

	2022 \$	2021 \$
Financial position		
Total assets	1,560	1,456
Total liabilities	1,560	1,456
Net assets	-	-
Results of operations		
Total revenue	9,181	9,036
Total expenses	9,181	9,036
Excess of revenue over expenses	-	-

Sinai Health System Foundation (SHSF)

SHSF is a non-share capital corporation incorporated pursuant to the laws of the Province of Ontario. SHSF is a charitable organization (public foundation) registered under the Income Tax Act (Canada). SHSF supports the Hospital in its charitable mission and provides donations to the Hospital for capital, clinical programs and research activities of Lunenfeld-Tanenbaum Research Institute (LTRI), a division of the Hospital. SHSF is significantly influenced by the Hospital given they have a limited number of common directors.

During the current year, the Hospital received \$25,398 (2021 – \$29,240) in cash from SHSF. SHSF has contributed funding for a portion of the current year's bank interest expense in the amount of \$31 (2021 – \$39).

As at March 31, 2022, the total net receivable from SHSF is \$10,176 (2021 – \$7,914), of which an estimated amount of \$5,555 (2021 – \$3,268) will be received within one year and is included in due from related entity. The remaining balance of \$4,621 (2021 – \$4,646) is accordingly classified as a long-term portion of due from related entities.

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(in thousands of dollars)

The Sinai Trust 2017 (Trust 2017)

Trust 2017, of which the Hospital and SHSF were beneficiaries, was a for-profit entity established to develop commercial opportunities. Trust 2017 had a December 31 year-end. Sinai Trustee Corporation, a non-share capital corporation incorporated pursuant to the laws of Canada, served as the trustee of Trust 2017. Trust 2017 was controlled by SHSF, as SHSF was entitled to appoint trustees pursuant to the Trust Deed establishing Trust 2017.

On April 30, 2021, Trust 2017 elected to distribute its net liabilities to the Hospital, as a beneficiary, and wind up its operations. The net liabilities were recorded at their book values adjusted for differences in accounting policies. A summary of the net liabilities received is as follows:

	\$
Cash	3,883
Other assets	2,997
Obligation in Mount Sinai Fertility Corporation	(8,333)
Other liabilities	(446)
	<hr/>
Net liabilities	(1,899)
	<hr/>

A loss on distribution from Trust 2017 of \$1,899 was recorded in other revenue and recoveries in the statement of operations and changes in net deficit.

Mount Sinai Fertility Corporation (MSF)

On April 30, 2021, Trust 2017 elected to distribute its net liabilities, including 100% of the issued and outstanding shares of MSF, to the Hospital, as a beneficiary, and wind up its operations. MSF is a for-profit corporation that provides a range of fertility services primarily through private contracts and, to a smaller extent, ministry supported programs.

For the year ended March 31, 2022, the Hospital recorded equity income from MSF of \$2,294 in the statement of operations and changes in net deficit. As at March 31, MSF owes the Hospital the following amounts:

	2022 \$	2021 \$
Promissory notes	7,740	7,740
Accrued interest	-	1,328
Other receivables	4,165	-
	<hr/>	<hr/>
	11,905	9,068
Less: Current portion	7,261	3,650
	<hr/>	<hr/>
Long-term portion	4,644	5,418
	<hr/>	<hr/>

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(in thousands of dollars)

The promissory note is in the amount of \$7,740, bearing interest at prime plus 1% accruing since issuance and paid annually on the last day each year beginning March 31, 2020. Principal is payable in ten equal annual instalments of \$774 beginning March 31, 2020.

A financial summary of this non-consolidated entity as at March 31, 2022 is as follows:

	\$
Financial position	
Total assets	7,341
Total liabilities	<u>13,381</u>
Net liabilities	<u>(6,040)</u>
Results of operations	
Total revenue	17,066
Total expenses	<u>14,772</u>
Excess of revenue over expenses	<u>2,294</u>

Mount Sinai Services Inc. (MSS)

On April 30, 2021, the Trust elected to distribute its net assets, including 100% of the issued and outstanding shares of MSS, to the Hospital, as a beneficiary, and wind up its operations. MSS is a for-profit corporation that provides a range of laboratory services primarily through private contracts.

For the period ended March 31, 2022, the Hospital recorded equity income from MSS of \$246 in the statement of operations and changes in net deficit. As at March 31, 2022, the Hospital has a net receivable due from MSS of \$2,045 (2021 – \$nil).

A financial summary of this non-consolidated entity as at March 31, 2022 is as follows:

	\$
Financial position	
Total assets	3,405
Total liabilities	<u>2,847</u>
Net assets	<u>558</u>
Results of operations	
Total revenue	3,318
Total expenses	<u>3,072</u>
Excess of revenue over expenses	<u>246</u>

Sinai Health System

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March 31, 2022

(in thousands of dollars)

2234998 Ontario Inc.

On April 30, 2021, the Trust elected to distribute its net assets, including 100% of the issued and outstanding shares of 2234998 Ontario Inc., to the Hospital, as a beneficiary, and wind up its operations. 2234998 Ontario Inc. is a for-profit corporation that operates a rehabilitation and wellness clinic.

For the period ended March 31, 2022, the Hospital recorded equity income from 2234998 Ontario Inc. of \$32 in the statement of operations and changes in net deficit. As at March 31, 2022, the Hospital has a net receivable due from 2234998 Ontario Inc. of \$50.

A financial summary of this non-consolidated entity as at March 31, 2022 is as follows:

	\$
Financial position	
Total assets	540
Total liabilities	508
	<hr/>
Net assets	32
	<hr/>
Results of operations	
Total revenue	1,948
Total expenses	1,916
	<hr/>
Excess of revenue over expenses	32
	<hr/>

Bridgepoint Foundation (BF)

BF is a non-share capital corporation incorporated pursuant to the laws of the Province of Ontario. BF is a registered charity (public foundation) under the Income Tax Act (Canada). BF supports the Hospital in its charitable mission and grants funds to the Hospital as approved by the Board of Directors of BF. BF is significantly influenced by the Hospital given they have a limited number of common directors.

During the year, BF provided operating grants in the amount of \$15 (2021 – \$25) and capital grants in the amount of \$401 (2021 – \$967).

Circle of Care (CoC)

CoC is a community-based not-for-profit agency whose objectives include providing home care services to individuals across Metropolitan Toronto that is affiliated with the Hospital. CoC is a registered charity (charitable organization) under the Income Tax Act (Canada). CoC is a separate corporation with its own Board of Directors. CoC is significantly influenced by the Hospital given the Hospital's Board of Directors is responsible for appointing 50% of the CoC Board of Directors.

There were no significant transactions between the Hospital and CoC for the year ended March 31, 2022.

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(in thousands of dollars)

14 Statement of cash flows

- a) The net change in non-cash working capital balance relating to operations consists of the following:

	2022	2021
	\$	\$
Accounts receivable	2,265	(33,035)
Inventories	196	(783)
Prepaid deposits and sundry assets	355	(2,468)
Accounts payable and accrued liabilities	70,616	33,228
Administered funds	(1,815)	2,384
	<u>71,617</u>	<u>(674)</u>

- b) Non-cash transactions

	2022	2021
	\$	\$
Financing of costs incurred on Renew Sinai Phase 3A redevelopment project	37,251	52,015
Due from MOH related to Renew Sinai Phase 3A redevelopment project recorded as deferred capital contributions	54,674	66,072
Net obligation in government business enterprises acquired on distribution from Trusts	8,021	-
Promissory note payable retired on distribution from Trusts	2,350	-

15 Commitments and contingencies

- a) From time to time, the Hospital is named in lawsuits related to its activities. These claims are at various stages and therefore it is not possible to determine the merits of these claims or to estimate the possible financial liability, if any, to the Hospital. Accordingly, no material provisions have been made for loss in these financial statements.
- b) Future operating commitments related to future lifecycle costs, leases and contracts for facility operating and maintenance as at March 31, 2022 are as follows:

	\$
2023	14,286
2024	13,252
2025	12,972
2026	12,287
2027	12,070
Thereafter	<u>137,406</u>
	<u>202,273</u>

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(in thousands of dollars)

- c) The Hospital is a member of HIROC and therefore has an economic interest in HIROC. HIROC is a pooling of the public liability insurance risks of its members, which are Canadian not-for-profit healthcare organizations. All members of HIROC pay annual premiums, which are actuarially determined. All members are subject to assessment for losses, if any, experienced by the pool for the years in which they were members. No assessment has been made for the year ended March 31, 2022.

Since its inception in 1987, HIROC has accumulated an unappropriated surplus, which is the total of premiums paid by all subscribers plus investment income, less the obligation for claims reserves and expenses and operating expenses.

The Hospital entered into an agreement with HIROC, dated January 1, 2012, whereby HIROC continues to provide indemnity insurance to the Hospital; however, the cost of investigating and defending any litigation claims, previously included in the insurance premium, will be borne by the Hospital. Costs associated with claims arising prior to January 1, 2012 will be borne by HIROC. Projected costs of defending claims that arise subsequent to January 1, 2012 are based on claims defence costs incurred by HIROC in the past.

Under the agreement, the Hospital provides deposits to HIROC Management Limited (HML), which acts as an agent to pay legal expenses on behalf of the Hospital. For the year ended March 31, 2022, the Hospital has recorded legal expenses of \$1,157 (2021 – \$1,209) based on the assessment of the actuary engaged by HML, which have been included in the statement of operations and changes in net deficit. As at March 31, 2022, the deposit balance was \$7,697 (2021 – \$6,767), of which \$6,704 (2021 – \$5,825) is not expected to be used within one year and is therefore disclosed as a long-term asset, and the total liability was estimated to be \$5,688 (2021 – \$5,366), of which \$4,695 (2021 – \$4,424) is not expected to be paid within one year and is therefore disclosed as part of other long-term liabilities (note 9).

- d) The Hospital has an agreement with Plexxus, whose primary responsibility is to provide supply chain services in the areas of strategic sourcing, logistics, buying and certain information technology services. The objective is to provide these services at a lower cost as compared to the members' costs prior to entering into the agreement. The term of the agreement is to March 31, 2021, but it includes an evergreen clause with existing terms and conditions until formal notice to terminate is provided or the agreement is renegotiated. Based on the agreement, Plexxus has the right to charge membership fees to its members. A process is established in the agreement for Plexxus to obtain the approval of the members to charge additional fees. If any member fails to pay their membership fees to Plexxus throughout the period covered by the agreement, the Hospital and the other members are responsible for lending an amount to Plexxus, based on a sharing formula, to cover these deficiencies. As at March 31, 2022, no member was in default.
- e) The Hospital has entered into various contracts for construction and purchase of capital equipment. The commitments outstanding as at March 31, 2022 are estimated to be \$55,154 (2021 – \$93,946).

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(in thousands of dollars)

16 Risk management

The Hospital is exposed to a variety of financial risks, including credit risk, liquidity risk and market risk. The Hospital has adopted an integrated risk management framework. The framework provides a consistent methodology to manage risks across the Hospital.

Credit risk

The Hospital's credit risk is primarily attributable to its accounts receivable. The amounts disclosed in the statement of financial position are net of an allowance for doubtful accounts, estimated by the management of the Hospital based on previous experience and its assessment of the current economic environment. The Hospital is exposed to credit risk in the event of non-payment by patients for non-insured services and services provided to non-resident patients. The risk is common to hospitals as they are required to provide care for patients regardless of their ability to pay for services provided.

As at March 31, 2022, the following accounts receivable were past due but not impaired:

	30 days \$	60 days \$	90 days \$	Over 90 days \$	Total \$
Patient services receivable	3,617	1,208	453	1,253	6,531

The credit risk on other financial assets such as cash and due from related entities is limited because the counterparties are chartered banks with high credit ratings assigned by national credit rating agencies and the Hospital is assured of collection from related parties.

Liquidity risk

Liquidity risk is the possible risk of not being able to meet financial obligations when due. The Hospital manages its liquidity risk by forecasting cash flows from operations and anticipating capital, investing and financing activities and maintaining credit facilities to ensure it has sufficient funds available to meet current and foreseeable financial requirements.

The table below is a maturity analysis of the Hospital's financial liabilities as at March 31, 2022:

	Up to 6 months \$	More than 6 months up to 1 year \$	More than 1 year up to 5 years \$	More than 5 years \$	Total \$
Accounts payable and accrued liabilities	164,487	70,562	-	-	235,049
Long-term debt	503	1,544	7,417	416,708	426,172
Long-term redevelopment obligation	4,492	4,605	123,175	278,800	411,072
	169,482	76,711	130,592	695,508	1,072,293

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(in thousands of dollars)

Market risk

The Hospital is exposed to market risk through the fluctuation of financial instrument fair values due to changes in market prices. Interest rate risk is the significant market risk, which arises from fluctuations in interest rates and the degree of volatility of those rates. The Hospital is exposed to interest rate risk on its long-term debt (note 8). The Hospital has mitigated this risk by way of an interest rate swap, which effectively fixes the interest rates of a portion of the long-term debt.

As at March 31, 2022, the Hospital's estimate of the exposure to interest rate risk and the effect on net assets is not material.