



MEETING OF THE BOARD OF DIRECTORS
SINAI HEALTH SYSTEM (“SHS”)

Thursday, June 11, 2020

Via Teleconference

11:00 am – 11:30 am

Minutes

Present:

Mr. Brent Belzberg	Dr. Gary Newton
Dr. Erin Bearss	Mr. Richard Pilosof
Ms. Paula Blackstien-Hirsch	Mr. Stephen Pustil
Mr. Jonathan Bloomberg	Mr. Joel Reitman
Mr. Lawrence Bloomberg	Mr. Robert Rubinoff
Mr. Peter Cohen	Mr. Allan Rudolph
Mr. Harry Culham	Mr. Mark Saunders
Mr. David Cynamon	Mr. Howard Sokolowski
Mr. Lloyd S.D. Fogler, QC	Mr. Edward Sonshine
Mr. Bernard Ghert	Mr. Kenneth Tanenbaum
Mr. Ira Gluskin	Mr. Lawrence Tanenbaum
Ms. Maxine Granovsky Gluskin	Mr. Charles Winograd
Mr. Andrew Hoffman	Mr. Mark Wiseman
Mr. Tom Kornya	Dr. L. Trevor Young
Ms. Jane Merkley	

Regrets:

Mr. Irving Gerstein	Ms. Heather Reisman
Mr. Jay Hennick	Ms. Joanna Rotenberg
Ms. Debbie Kimel	Mr. Gerald Schwartz
Mr. Joseph Lebovic	Rt. Hon. John Turner
Mr. Philip Reichmann	Dr. Jay Wunder

Also Present:

Ms. Susan Brown	Ms. Barbara McCully
Mr. Ross DeBoni	Dr. Howard Ovens
Mr. Louis de Melo	Ms. Dee Perera
Ms. Karen Hurlburt	Dr. Maureen Shandling
Ms. Carey Lucki	Dr. Jim Woodgett

Guests:

Dr. Jennie Johnstone	Ms. Terri McKinnon - PwC
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Recorder: Ms. Amy Anderson

1.0 CALL TO ORDER

Mr. Brent Belzberg, Chair of the Board of Directors, called the meeting to order.

1.1 Quorum

Mr. Belzberg noted that a quorum was present and the meeting was duly constituted.

1.2 Declaration of Conflicts of Interest Arising from the Agenda

No Declarations of Conflicts of Interest were made.

1.3 Approval of Agenda

The agenda was approved as circulated.

2.0 CONSENT AGENDA ITEMS

2.1 Consent Agenda Approval

2.1.1 Minutes of Wednesday April 22, 2020 Meetings

Whereas the Sinai Health Board of Directors has reviewed the meeting Minutes from Wednesday, April 22, 2020;

Be it resolved that the Sinai Health Board of Directors approves the meeting Minutes from Wednesday April 22, 2020, as circulated.

2.1.2 Approval of Board Committee Reports and Omnibus Motion

Be it resolved that the respective Boards of Directors accepts the recommendations of the following Committees of the Board and accordingly approves all of the following resolutions.

a) Audit & Risk Management Committee – May 26, 2020 Meeting

EXTERNAL AUDIT

Approval of Draft Audited Financial Statements

Whereas the Audit & Risk Management Committee has reviewed the draft audited financial statements for Sinai Health and Bridgepoint Health for the fiscal year ended March 31, 2020 (the “Financial Statements”), as prepared by management, and audited by PwC LLP, and reviewed the PwC 2020 Year-End Report;

And Whereas PwC LLP, the auditors appointed by the members to conduct the financial statement audit, propose to issue standard opinions that the statements fairly present, in all material aspects, the statement of financial position, statement of operations and changes in net deficit, statements of rereasurement losses (revenue and expenses for Bridgepoint Health) and statement of cash flows of each corporation;

And Whereas the Audit & Risk Management Committee has approved, as presented, the Financial Statements and recommends approval of same by the Boards of Directors;

Therefore, be it resolved that the Boards of Directors approve the Financial Statements for the fiscal year ended March 31, 2020.

Appointment of Auditors/Public Accountants for 2020/21

Be it resolved that the Audit & Risk Management Committee recommends that the Boards of Directors seek reappointment of PwC LLP as external auditors/public accountants for the Corporations for the year ending March 31, 2021 at the Annual General Meeting of the Members, at a fee to be determined in due course by the Boards of Directors.

RISK MANAGEMENT & COMPLIANCE REPORTING

Broader Public Sector (BPS) Compliance Attestation 2020

Whereas the Audit & Risk Management Committee has reviewed the proposed attestation that Sinai Health is required to make on an annual basis to demonstrate compliance with the Broader Public Sector Accountability Act, 2010 (“BPSAA”) in respect of April 1, 2019 to March 31, 2020 (the “F2020 Attestation”) and recommends that the Board of Directors approve same;

Therefore, be it resolved that the Board of Directors approve the F2020 Attestation for submission to the LHIN by June 30, 2020 and for posting on the Hospital’s website.

b) Medical Advisory Committee – February 5, 2020 Meeting

Whereas the Medical Advisory Committee has completed a review of the changes to professional staff, new appointments, resignation, notice of death, and temporary privileges in accordance with the Professional Staff By-Law, and recommends SHS Board approval;

Be it resolved that the Board of Directors accepts the new appointments, change of status, cross appointment, resignation and temporary appointments as recommended by the Medical Advisory Committee, in accordance with the Professional Staff By-Laws.

c) Medical Advisory Committee – March 4, 2020 Meeting

Whereas the Medical Advisory Committee has completed a review of the changes to professional staff, new appointments, resignation, notice of death, and temporary privileges in accordance with the Professional Staff By-Law, and recommends SHS Board approval;

Be it resolved that the Board of Directors accepts the new appointments, change of status, cross appointment, resignation and temporary appointments as recommended by the Medical Advisory Committee, in accordance with the Professional Staff By-Laws.

d) Medical Advisory Committee – April 1, 2020 Meeting

Whereas the Medical Advisory Committee has completed a review of the changes to professional staff, new appointments, resignation, notice of death, and temporary privileges in accordance with the Professional Staff By-Law, and recommends SHS Board approval;

Be it resolved that the Board of Directors accepts the new appointments, change of status, cross appointment, resignation and temporary appointments as recommended by the Medical Advisory Committee, in accordance with the Professional Staff By-Laws.

e) Medical Advisory Committee – May 6, 2020 Meeting

Whereas the Medical Advisory Committee has completed a review of the changes to professional staff, new appointments, resignation, notice of death, and temporary privileges in accordance with the Professional Staff By-Law, and recommends SHS Board approval;

Be it resolved that the Board of Directors accepts the new appointments, change of status, cross appointment, resignation and temporary appointments as recommended by the Medical Advisory Committee, in accordance with the Professional Staff By-Laws.

f) Medical Advisory Committee – June 3, 2020 Meeting

Whereas the Medical Advisory Committee has completed a review of the changes to professional staff, new appointments, resignation, notice of death, and temporary privileges in accordance with the Professional Staff By-Law, and recommends SHS Board approval;

Be it resolved that the Board of Directors accepts the new appointments, change of status, cross appointment, resignation and temporary appointments as recommended by the Medical Advisory Committee, in accordance with the Professional Staff By-Laws.

g) Patient Safety and Quality Committee – May 29, 2020

2019-20 Senior Leadership Incentive Plan Performance

Whereas the Patient Safety and Quality Committee of the Board has reviewed the 2019/20 Senior Leadership Incentive Plan Performance Framework and the performance against the plan as prepared and presented to the Committee;

Be it resolved that the Committee approves such performance recommendation, and endorses for review by the Human Resources Committee the payment of the 2019/20 Senior Leadership Incentive Plan based on the Hospital's accomplishments leading up to the COVID-19 Pandemic.

Plan Development

Be it resolved that the Patient Safety & Quality Committee of the Board endorses for review by the Human Resources Committee the deferral of the development of the 2020/21 Senior Leadership Incentive Plan to September 2020.

h) Human Resources Committee – May 29, 2020

2019-20 Senior Leadership Incentive Plan Performance

Whereas the Human Resources (HR) Committee has reviewed the endorsements and related material from the Patient Safety and Quality (PSQ) Committee in respect of the

2019-20 Senior Leadership Incentive Plan Performance, and recommends approval by the Board of Directors;

Be it resolved that the Board of Directors approves the 2019/20 Incentive Plan Performance outcomes identified by the HR Committee, and the 2019/20 Incentive Plan At Risk compensation to be paid in full in June 2020;

Plan Development

Whereas the HR Committee has reviewed the endorsements and related material from the PSQ Committee in respect of the deferral of the development of the 2020/21 Senior Leadership Incentive Plan, and recommends approval by the Board of Directors;

Be it resolved that the Board of Directors approve the deferral of the development of the 2020/21 Senior Leadership Incentive Plan to September 2020.

i) Resources Committee – May 26, 2020 Meeting

CAPITAL AND PROCUREMENT

Contract/Procurement Review & Approvals

Linen Supply Contract Extension

Approval of Non-Competitive Procurement

Whereas the Resources Committee has reviewed the request for approval of a non-competitive procurement in respect of Linen Supply Contract Extension;

And whereas Management has completed the requisite diligence to ensure the appropriateness and suitability of such non-competitive procurement;

And whereas the Board is required to approve such non-competitive procurement;

Be it resolved that the Sinai Health Board of Directors approves the non-competitive procurement of the Services as presented.

COVID-19 Laboratory Testing Reagents

Approval of Non-Competitive Procurement

Whereas the Resources Committee has reviewed the request for approval of a non-competitive procurement in respect of COVID-19 Laboratory Testing Products for Microbiology;

And whereas Management has completed the requisite diligence to ensure the appropriateness and suitability of such non-competitive procurement;

And whereas the Board is required to approve such non-competitive procurement;

Be it resolved that the Sinai Health Board of Directors approves the non-competitive procurement of the Products as presented.

3.0 QUALITY CONVERSATION

3.1 COVID-19 Update

Dr. Gary Newton and Dr. Jennie Johnstone provided the COVID-19 update. The clinical restart/recovery of services at Sinai Health began on June 1, 2020. The hospital is still functioning under the Incident Management Structure and is performing well. Surgery volumes have recovered 50% compared to pre-pandemic activities. The five long term care homes which were assigned to Sinai Health are also doing well and no longer in outbreak status, but still face challenges with staffing, infection prevention and control, and personal protective equipment. Although the pandemic has not yet peaked in other parts of the world, we are largely through the first wave in Canada, and it has become mainly an urban issue in Ontario and Quebec. Hospitalization is down and the number of cases at Mount Sinai Hospital and Bridgepoint Health are slowly decreasing.

The Sinai Health laboratory has been a tremendous leader in testing for COVID-19. There is increased capacity for testing in the province and evidence-based reasons to proactively test those at risk. Contact tracing is in the domain of Public Health and they are working to be able to identify 90% of contacts within 24 hours of a positive test.

There has never been a pandemic in history without a second wave. It will likely be in the fall and coincide with flu season. Intense planning is in progress at multiple levels of leadership. Supply chains have not yet fully recovered but the hope is to be better prepared in terms of protective equipment, and in managing long term care homes.

Dr. Newton also provided a general update on Sinai Health. Mount Sinai Hospital is currently the only hospital in Canada with Magnet designation, and submitted a renewal application in 2019. As of yesterday the hospital has passed all required phases to qualify for the final step which will be a site visit in the fall. Magnet designation is associated with greater patient satisfaction and better outcomes, as well as empowering health care teams, and Jane Merkle was congratulated on guiding the process this far.

At the Research Committee meeting on June 9, 2020, Dr. Jeff Wrana and Dr. Anne-Claude Gingras highlighted the novel approach the LTRI is taking to COVID-19 testing research. The LTRI has received funds from multiple sources and has pivoted to meet this new priority.

Sixteen faculty in the University of Toronto Faculty of Medicine have received promotions and one of them is Dr. Jennie Johnstone, who was congratulated on her promotion from Assistant to Associate Professor, pre-COVID-19.

4.0 OTHER BUSINESS

No other business was brought forward.

5.0 DATE OF NEXT MEETING

The next scheduled meeting of the Board of Directors is Thursday, October 8, 2020 from 8:30 to 10:30 am.

6.0 ADJOURNMENT

There being no further business, the meeting adjourned at 11:30 am.



Mr. Brent Belzberg
Chair of the Board



Dr. Gary Newton
Secretary of the Board