



MEETING OF THE BOARD OF DIRECTORS  
SINAI HEALTH SYSTEM (“SHS”)

Thursday, June 11, 2020

Via Teleconference

11:45 am – 12:00 pm

Minutes

Present:

Mr. Brent Belzberg	Dr. Gary Newton
Dr. Erin Bearss	Mr. Richard Pilosof
Ms. Paula Blackstien-Hirsch	Mr. Stephen Pustil
Mr. Jonathan Bloomberg	Mr. Joel Reitman
Mr. Lawrence Bloomberg	Mr. Robert Rubinoff
Mr. Peter Cohen	Mr. Allan Rudolph
Mr. Harry Culham	Mr. Mark Saunders
Mr. David Cynamon	Mr. Howard Sokolowski
Mr. Lloyd S.D. Fogler, QC	Mr. Edward Sonshine
Mr. Bernard Ghert	Mr. Kenneth Tanenbaum
Mr. Ira Gluskin	Mr. Lawrence Tanenbaum
Ms. Maxine Granovsky Gluskin	Mr. Charles Winograd
Mr. Andrew Hoffman	Mr. Mark Wiseman
Mr. Tom Kornya	Dr. L. Trevor Young
Ms. Jane Merkley	

Regrets:

Mr. Irving Gerstein	Ms. Heather Reisman
Mr. Jay Hennick	Ms. Joanna Rotenberg
Ms. Debbie Kimel	Mr. Gerald Schwartz
Mr. Joseph Lebovic	Rt. Hon. John Turner
Mr. Philip Reichmann	Dr. Jay Wunder

Also Present:

Ms. Susan Brown	Ms. Barbara McCully
Mr. Ross DeBoni	Dr. Howard Ovens
Mr. Louis de Melo	Ms. Dee Perera
Ms. Karen Hurlburt	Dr. Maureen Shandling
Ms. Carey Lucki	Dr. Jim Woodgett

Guests:

Dr. Jennie Johnstone	Ms. Terri McKinnon - PwC
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Recorder: Ms. Amy Anderson

## 1.0 CALL TO ORDER

Mr. Brent Belzberg, Chair of the Board of Directors, called the meeting to order.

### 1.1 Quorum

Mr. Belzberg noted that a quorum was present and the meeting was duly constituted.

### 1.2 Declaration of Conflicts of Interest Arising from the Agenda

No Declarations of Conflicts of Interest were made.

### 1.3 Approval of Agenda

The agenda was approved as circulated.

## 2.0 MATTERS REQUIRING DECISION

**Whereas** the Board of Sinai Health has agreed, on a request from management, to defer the process by which the Board periodically changes the individuals appointed to certain senior governance roles (the “**Renewal**”), understanding that the Renewal will be outside the usual timeframe anticipated in By-law No. 3;

**Whereas** the above decision was made due to the COVID-19 pandemic and the need for governance continuity, focus on operational priorities and deferral of orientation on such governance roles;

**Whereas** each Board believes that management is well placed to decide on the appropriate date for such Renewal, it will ideally occur by December 2020, and it should be in a position at such date to, as appropriate, resolve to make any appointments to reflect such Renewal;

**Whereas** with the below resolutions each Board will re-appoint individuals to the same governance roles that were held since June 2019, and the individuals appointed to certain senior governance roles as of today’s date are aware of and endorse the likely more time-limited nature of these appointments that will be subject to the Renewal;

**AND whereas** these recitals are made with respect to each of the following matters and resolutions;

### 2.1 Adjusted Timing for Certain Appointments for Sinai Health System

**Be it resolved that** the President and CEO of Sinai Health decide on the timing of the date for the Board meetings for Renewal, and communicate the same to the Chair with reasonable advance notice of such date (ideally being at least approximately [four weeks] in advance), including to allow for appropriate orientation and notice to each Board.

### 2.2 Appointment of Officers of Sinai Health System

**Whereas**, pursuant to By-Law Number 3 of Sinai Health System, it is deemed desirable and in the best interests of the Corporation that the following action be taken by the Directors of the Corporation as recommended by the Governance Committee of the Board;

**Be it resolved that** the Directors of Sinai Health System hereby consent to, approve and adopt the following appointment:

Appointment of Officers – Sinai Health System

**Be it resolved that**, effective as of the date hereof, the following individuals, being the only persons nominated for such positions, be and they hereby are appointed officers of Sinai Health System for a term of one (1) year or until his or her successor is appointed, subject to the provisions of the Corporation's By-Law No. 3:

- **Mr. Brent Belzberg**, Chair
- **Mr. Gerald Schwartz**, Vice Chair
- **Mr. Lawrence Tanenbaum**, Vice Chair
- **Mr. Peter Cohen**, Treasurer
- **Dr. Gary Newton**, Chief Executive Officer and Secretary

**2.3 Appointment of Chairs and Co-Chairs of the Committees**

**Whereas**, pursuant to By-Law No. 3 of Sinai Health System and By-Law No.1 of Bridgepoint Health, it is deemed desirable and in the best interests of the Corporations that the following actions be taken by the Directors of the respective Corporations;

**Be it resolved that** the Directors of Sinai Health System and Bridgepoint Health appoint the Chairs and/or Co-Chairs for the following Committees, with Committee and Sub-Committee membership to be finalized by the Committee Chairs and Chair of the Governance Committee.

**Academic Leadership Committee** (Sinai Health System)

Chair: Brent Belzberg

**Audit & Risk Management Committee** (Sinai Health System & Bridgepoint Health)

Co-Chairs: Bernard Ghert, Tom Kornya

**Governance Committee** (Sinai Health System)

Chair: Brent Belzberg

**Human Resources Committee** (Sinai Health System)

Chair: Brent Belzberg

**Patient Safety and Quality Committee** (Sinai Health System)

Chair: Paula Blackstien-Hirsch

**Operational Effectiveness and Technology Sub-Committee** (Sinai Health System)

Chair: Joanna Rotenberg

**Research Committee** (Sinai Health System)

Chair: Lawrence Tanenbaum

**Resources Committee** (Sinai Health System and Bridgepoint Health)

Co-Chairs: Peter Cohen, Mark Saunders

**Buildings and Property Sub-Committee** (Sinai Health System)

Chair: Peter Cohen

**Business Innovation & Development Sub-Committee** (Sinai Health System)  
Co-Chairs: Stephen Pustil, Michael Hollend

**Development Sub-Committee** (Sinai Health System)  
Chair: Kenneth Tanenbaum (interim)

**Investment Sub-Committee** (Sinai Health System)  
Chair: Charles Winograd, David Kaufman

**Strategy and External Relations Committee** (Sinai Health System)  
Chair: Brent Belzberg

## 2.4 Appointment of Members of Professional Staff

**Whereas**, pursuant to Sinai Health System's Professional Staff By-law No. 2 ("**Bylaw No. 2**") it is required that the Directors appoint a Chair and Vice-Chair respectively of the Medical Advisory Committee ("**MAC**");

**And whereas**, pursuant to Sinai Health System's By-law Number 3 it is contemplated that the Directors may appoint two members of the Medical Staff to the MAC to ensure that there are representatives to adequately represent the SHS sites and the full continuum of academic work and clinical services;

**Be it resolved** that the Board of Directors of Sinai Health System appoints the following Medical Advisory Committee Chair and Vice-Chair:

- Chair: Dr. Jay Wunder, Surgeon-in-Chief
- Vice-Chair: Dr. Matthew Sermer, Obstetrics & Gynaecology

**Be it resolved that** the Board of Directors of Sinai Health System appoints the following two members of the Medical Staff to the MAC to adequately represent the Sinai Health System sites and the full continuum of academic work and clinical services:

- Dr. Christine Soong
- Dr. Mark Lachmann

## 2.5 Approval of Directors of Bridgepoint Family Health Team

**Whereas** the Directors of Sinai Health System and Bridgepoint Health, as Class B Members of Bridgepoint Family Health Team, elect two persons annually to serve as Directors of Bridgepoint Family Health Team;

**And whereas** Dr. Mark Lachmann, Physician Lead, Bridgepoint Site of Sinai Health System, and Raymond Lam, Director, Financial Planning and Analysis, have agreed to have their names stand as Class B members of the Board of Directors of the Bridgepoint Family Health Team;

**Be it resolved that** the Boards of Directors of Sinai Health System and Bridgepoint Health approve the nominations as noted above.

### 3.0 DATE OF NEXT MEETING

The next scheduled meeting of the Boards of Directors is Thursday, October 8, 2020 from 8:30 to 10:30 am.

### 4.0 ADJOURNMENT

There being no further business, the meeting adjourned at 11:50 am.



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Mr. Brent Belzberg  
Chair of the Board



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Dr. Gary Newton  
Secretary of the Board